

Department of Information Technology October 2014 Report to STTC

Department of Information Technology Enterprise Project Management Office (EPMO)

Presented to
Science, Technology and
Telecommunications Committee

October 28, 2014

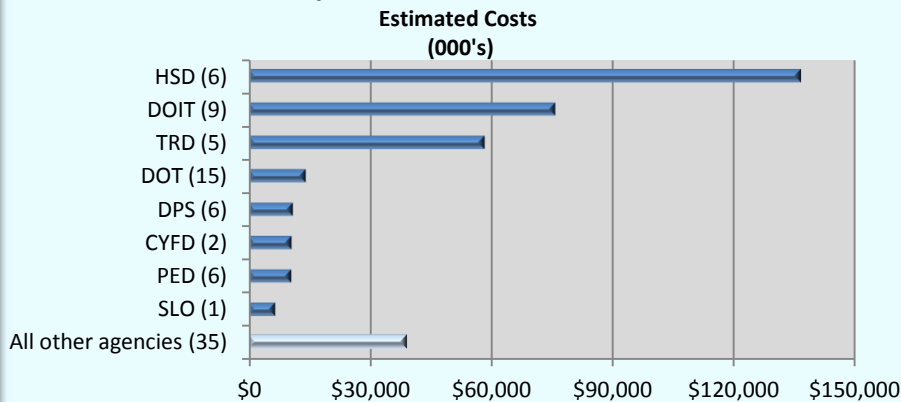
Enterprise Project Management Office (EPMO) Portfolio

Fiscal Year 2015 Q1

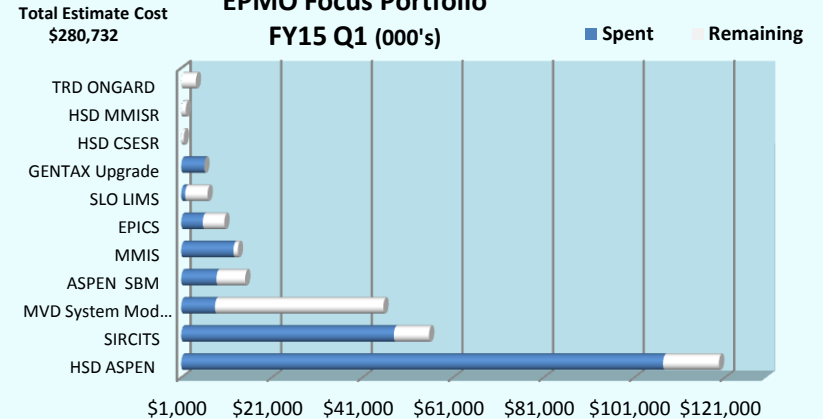
The Compliance and Project Management Program is the State's Enterprise Project Management Office (EPMO) and performs the following functions:

- Provide IT Management Lifecycle policies, methodologies and templates for information technology (IT) initiatives to promote quality and success and report regularly to Executive, Legislative, and ITC on the status of the State's IT Project Portfolio
- Provide support, guidance and oversight on IT projects and procurements to promote improved outcomes
- Review executive agency IT plans for prudent allocation of IT resources and monitor compliance of projects with agency plan and the state IT strategic plan
- Review appropriation requests and legislation related to IT and make recommendations to the DFA, and LFC for formal approval by the Legislature and the Governor, and
- Provide senior project management guidance for enterprise projects.

Projects for FY15 Quarter One



EPMO Focus Portfolio



Agency	Estimated Costs (000's)
All other agencies (35)	\$39,018
SLO (1)	\$6,800
PED (6)	\$10,772
CYFD (2)	\$10,816
DPS (6)	\$11,149
DOT (15)	\$14,273
TRD (5)	\$58,485
DOIT (9)	\$75,957
HSD (6)	\$136,666
Total # Projects 85	\$363,936

Project	Spent	Remaining	Total	Est Completion Date
HSD ASPEN	\$107,358	\$12,333	\$119,691	6/30/2014
SIRCITS	\$47,934	\$7,766	\$55,700	9/30/2015
MVD Tapestry	\$8,462	\$37,156	\$45,618	9/5/2016
ASPEN SBM	\$8,773	\$6,329	\$15,102	9/30/2014
MMIS	\$12,519	\$958	\$13,477	10/31/2014
EPICS	\$5,763	\$4,744	\$10,507	8/30/2017
SLO LIMS	\$1,881	\$4,919	\$6,800	1/31/2016
GENTAX Upgrade	\$6,081	\$149	\$6,230	6/30/2014
HSD CSESR	\$0	\$1,551	\$1,551	11/30/2019
HSD MMISR	\$0	\$2,000	\$2,000	11/30/2019
TRD ONGARD Mod	\$424	\$3,781	\$4,205	1/1/2016
Total			\$280,732	

DoIT EPMO Project Reports

HSD ISD2 Replacement System (ASPEN)

Project Description:

The Automated System Program and Eligibility Network (ASPEN) replaced the Income Support Division (ISD), Integrated Service Delivery (ISD2) Systems and many interfaces with other agencies with one integrated system including: 1) ISD2 Calculation Engine, 2) Client Tracking System (CTS), 3) Claims System - Refunds and Intercepts, and 4) Incorporate Health Care Reform.

Overall Analysis/Trend: ↑

Project was successfully completed under budget and on schedule. Project transitioned to maintenance & operations as of 7/1/14.

Phase: Close-out

Project Status: ●

- The ASPEN Project transitioned to maintenance of July 1 with an RFP for M&O services in process for a contract to take effect July 1, 2015. PCC project close out certification September 24, 2014. Project closed under budget.

Budget Status: ●

- Project completed under budget.

Schedule Status: ●

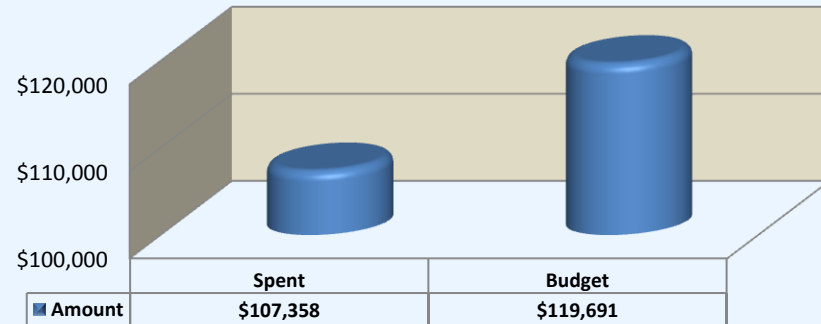
- PCC project close out certification September 24, 2014. Project completed per certified schedule.

Projected Finish Date: 6/30/2014

Risk/Issues ●

- IV&V rates overall status as green based on successful implementation.

ASPEN Project Financials (in thousands)



Project Milestone Title	% Complete	Project \$ spent to date
1 Planning Phase	100	\$ 930,588
2 Implementation Planning	100	\$3,770,339
3 Requirements	100	\$4,962,405
4 Design	100	\$8,408,275
5 Development	100	\$15,034,710
6 Build and Test	100	\$14,396,685
7 User Acceptance Test	100	\$8,269,622
8 Pilot	100	\$5,229,794
9 Wave 1	100	\$5,861,543
10 ACA Functionality	100	\$7,568,000
11 Wave 2	100	\$5,773,457
12 Wave 3	100	\$5,238,110
Clean up Wave	100	\$18,185,665
13 Close Out	100	\$3,729,231
		\$ 107,358,424

DoIT EPMO Project Reports

DoIT SIRCITS

Project Description:

The Statewide Integrated Radio Communication Internet Transport System (SIRCITS) has two major components: 1) Analog to Digital Microwave conversion of State sites to provide Middle Mile Broadband service, and 2) Design and build a Public Safety 700Mhz LTE Last Mile service in the Middle Rio Grande Corridor.

Overall Analysis/Trend:



Project tracked within scope, budget and schedule. Tower construction activities completed at 24 sites, of the 24 there are 3 sites nearly complete. Evaluation of LTE RFP responses complete with award announcement pending. 700MHz LTE construction to begin in Fall 2014. Most of the effort in Q1 centered on development and submittal of a Route Modification to NTIA requesting additional sites that were not included upon initial grant award. Development and negotiation of MOUs with Federal, State and Local partners and renewal of underpinning contracts in support of the SIRCITS effort. EPMO continues to meet with the agency regularly and to closely monitor progress.

Phase: Implementation

Project Status:



Construction of twenty-four towers are complete. Service transition is underway from legacy towers to new towers. Eureka and Coyote construction is nearly complete. Antenna, waveguides, and routers/radios have been installed in over 65 sites and over 3400 miles have been activated. 700MHz LTE construction to begin Fall 2014.

Budget Status:



Project has expended over \$47M (including \$11.6M in kind match). Estimate to complete include the funds for the LTE pilot project.

Schedule Status:



DMW – Construction activities on schedule

LTE - RFP Award to be announced no later than Friday, October 31. LTE Architectural Design contract signed with deliverable due to be completed by October 31. LTE Partner Development contract signed and work underway. Initial meeting with FLETC, Eddy County and Dona Ana County complete. Follow up meetings with Dona Ana County, Customs Border Protection (CBP), FirstNet and DoIT as needed. Memorandum of Understanding (MOU) negotiations ongoing: DOI MOU review and signature process complete. Negotiations with CBP nearly complete, signatures pending. FLETC MOU negotiations in progress.

Projected Finish Date: 9/30/2015

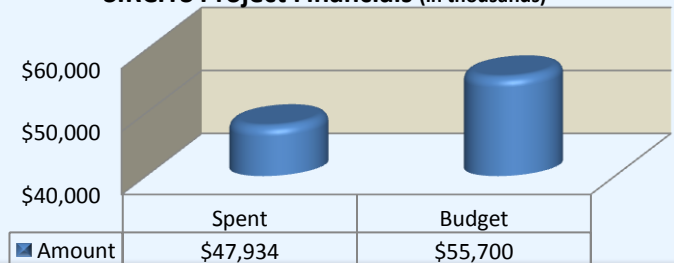
Project Milestone	\$ Complete	Project \$ Spent to date	Total costs
Administrative and legal expenses	74%	1,999,162	2,708,999
Land, structures, right-of-ways, appraisals, etc.	100%	2,376,245	2,384,958
Relocation expenses and payments	0%	0	0
Architectural and engineering fees	72%	6,485,180	9,050,224
Other architectural and engineering fees	0%	0	0
Project inspection fees	0%	0	0
Site work	73%	1,579,844	2,157,993
Demolition and removal	0%	198,000	1,500,000
Construction	96%	6,216,628	6,501,107
Equipment	88%	17,419,088	19,736,715
Miscellaneous	100%	11,660,004	11,660,004
		\$47,934,150	55,700,000

Risks / Issues



- DMW - Service Digital Microwave transition is nearly complete as is the transition of existing Land Mobile Radio (LMR) to the new DMW backbone.
- LTE/700 MHz - A second route modification is in process for sites located in Southern NM.
- Memorandum of Understanding (MOU) negotiations continue with three Federal Partners (Department of Interior (DOI), Federal Law Enforcement Training Center (FLETC) and Custom Border Protection (CBP)).
- Weather and Fires continue to be tracked as an issue in addition to site leases and FCC permits. The project team remains in touch with US Forest Service (USFS) on closures.

SIRCITS Project Financials (in thousands)



DoIT EP MO Project Reports

TRD MVD System Modernization

Project Description:

MVD System Modernization is a complete replacement of the current MVD Application Systems. The project will move the current system off of a multi-platform, hybrid system into a single-platform, customer-centric model that will utilize current technology.

Overall Analysis/Trend: ↑

The project is tracking within scope, schedule and budget. Several live demos were organized by the project team providing stakeholders an opportunity to have hands-on experience with the new system. The CIO and division director have taken other positions in the state. The agency is actively working on filling both positions and the Deputy Secretary is providing direct leadership to the project. The agency continues to work closely with DoIT EP MO to ensure best practices are being followed.

Phase: Implementation

Project Status: ●

Project planning activities are complete for Drivers phase. Received hardware, installation of development and test environments complete. Definition activities and Base configuration activities were completed 2 weeks ahead of schedule.

Budget Status: ●

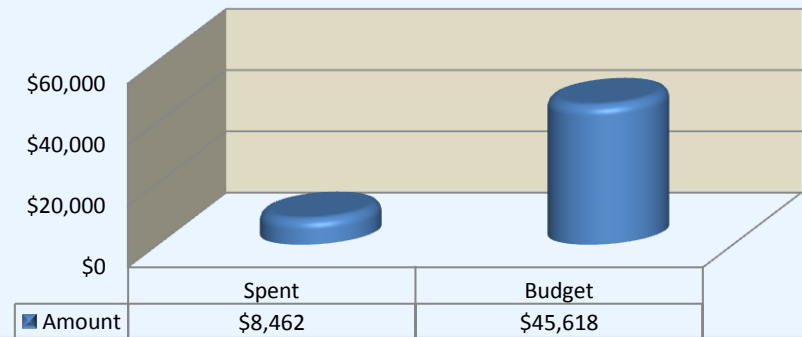
TRD is requesting \$5,171.5 in General Fund and \$3,690.0 in Other State Funds for FY16 project expenses.

Schedule Status: ●

Project's baseline scheduled for rollout of Implementation is Phase 1 (Drivers) in July 2015 and Phase 2 (Vehicles) in September 2016. Project is on schedule.

Projected Finish Date: 9/5/2016

TRD System Modernization (in thousands)



Risks / Issues ●

Initial project risks identified:

- Risk 1 – Funds Availability (TRD plans to request additional funds for FY16 project expenses)
- Risk 2 – On-time, On-Budget System Delivery (mitigation strategies on-going)
- Risk 3 - Transition in key leadership

DoIT EP MO has regular interaction with the IV&V consultants to ensure best proactive strategies for the project.

The project is actively managing issues. Every week, decisions escalated by the five project teams are taken to the Weekly Executive Meeting and approved, modified, or amended.

DoIT EPMO Project Reports

HSD State Based Marketplace (SBM) Project

Project Description:

To enhance the ASPEN integrated Public Assistance eligibility determination system to accommodate the transition from the Federally Facilitated Marketplace (FFM) to a State Based Marketplace (SBM) that will be implemented by the New Mexico Health Insurance Alliance.

Overall Analysis/Trend: ➡

Project activities are within scope and budget. The HIX voted on July 25, 2014 to delay Go-live for one year. Agency is working with HIX team to rebaseline the project to align with the new rollout date.

Phase: Implementation

Project Status: ●

NMHIX Board decision to postpone the implementation of the SBM until Nov. 2015, HSD and NMHIX have begun the process of re-planning the project.

A re-baselining is underway by the NMHIX management based on rollout date of November 2015 which when complete will solidify the support required by the HSD team following completion of UAT.

Budget Status: ●

Project is within budget.

Schedule Status: ●

UAT began according to the re-baselined schedule on 8/18/14. QAT deliverable approved by State on 9/10/14.

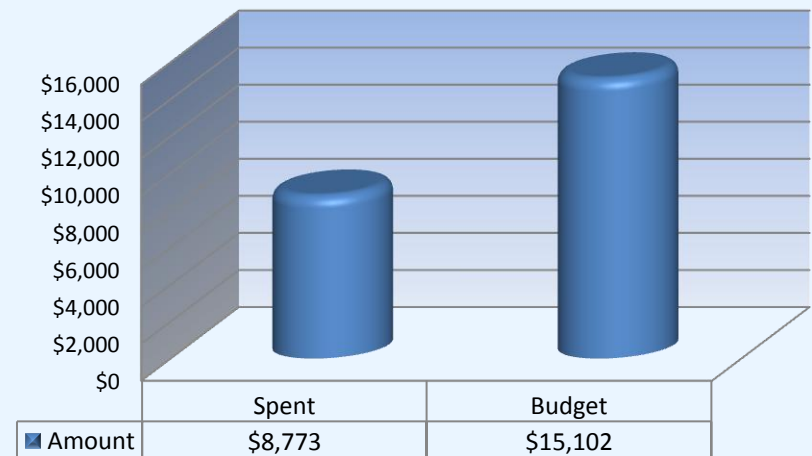
As of the end of September - 765 UAT scenarios have been passed, 8 Failed and 30 are in Progress. Additional scenarios are under development.

Projected Finish Date: TBD

Risks/Issues ●

The major issue/risk that was created by the Board decision to move the SBM implementation date to November 2015, and the potential loss of institutional knowledge and having to pick the project up again with new staff in a year. This risk is being mitigated by completing the project as currently specified with the initial project staff and policy/functional knowledge in place. The revised implementation timeline could potentially introduce additional risks such as CMS functional/policy changes, etc.

State Based Marketplace (SBM) (in thousands)



Last Milestone Completed

Requirements/Design and Development /QAT

Next Milestone Scheduled

UAT/Implementation

DoIT EPMO Project Reports

HSD MMIS Enhancements Project

Project Description:

The purpose of this project is to design, develop and implement 14 subsystem enhancements of New Mexico's existing Medicaid Management Information System (MMIS). The MMIS (also known as "Omnicaid") is owned by New Mexico's Human Services Department (HSD) and hosted by the current State Fiscal Agent, Xerox State Healthcare. The project is coordinated by the HSD Medical Assistance Division.

Overall Analysis/Trend: ↑

Project activities are within scope, schedule, and budget. ICD-10 is in Development phase. The ICD-10 changes are now in maintenance mode, however the changes will not take effect until 10/1/2015. DoIT Oversight continues to meet with the agency regularly and to closely monitor progress and risks. MMIS project team incorporated a Date field (10/1/15) to accommodate when the ICD-9 will stop and ICD-10 coding will take over.

Phase: Implementation

Project Status: ●

- Centennial Care is completed and is in Maintenance Phase.
- UAT Testing is completed, and went into Production on 9/29/14. The ICD-10 changes are now in maintenance mode, however the changes won't take effect until 10/1/2015.
- Project closeout activities have started.

Budget Status: ●

- This project is supported by Federal matching of 90% Federal Funding Participation to 10% State General Fund.
- Current budget totals reflect most current update of an amended Federal report issued in October. Project is within Budget.

Schedule Status: ●

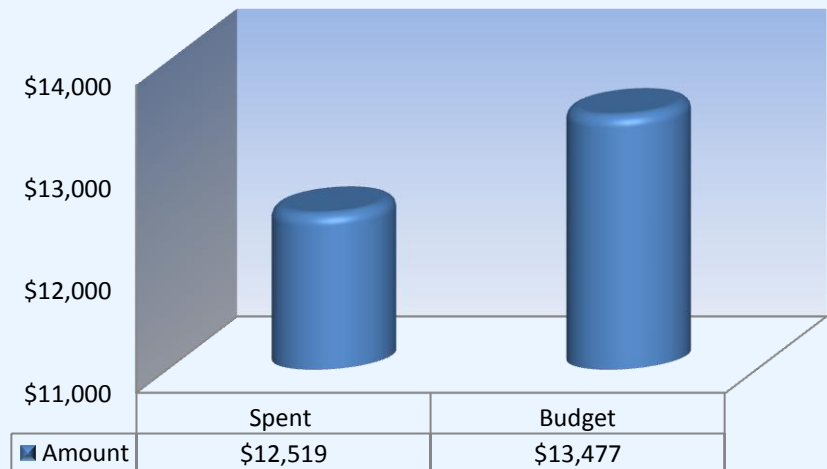
- This report has been updated to reflect schedule changes due to contract amendments. The confirmed schedule end date with Medical Assistance Division is 10/31/2014.
- The IV&V Contractor will have 30 days after project close to submit its final report.

Projected Finish Date: 10/31/2014

Risks/Issues ●

- Congress decided to push out the ICD-10 Production Date to 10/1/15 tentative. The MMIS ICD-10 project is moving forward as planned to be completed in Q2. The MMIS project team incorporated a Date field (10/1/15) to accommodate when the ICD-9 will stop and ICD-10 coding will take over.
- There were no major issues as of FY15 Q1.

MMIS Project Financials
(in thousands)



DoIT EPMO Project Reports

CYFD EPICS

Project Description:

EPICS is a multi-phase/multi-year project to consolidate CYFD's legacy system (FACTS) and 25+ standalone systems into one enterprise-wide web application. Capitalizing on an enterprise web-based system, CYFD IT will be better able to support CYFD's program efforts to build a rapid response to federal, state and local requirements. CYFD staff and external agencies will benefit from having a comprehensive view of clients and providers, increasing productivity, direct client care and client safety.

Overall Analysis/Trend: ↑

Project continues to track within scope, budget and schedule. DoIT Enterprise Project Management Office meets with the agency's project governance regularly.

Phase: Implementation

Project Status: ●

Goals, objectives, and scope are clearly defined and under the control of the Project Management team. The project is progressing according to schedule, within budget and with key milestones delivered on time.

Budget Status: ●

EPICS Master Project

Phase 1 Provider Mgmt.: 100% expended with "Go Live" achieved Nov 2013.

Phase 2 Client Mgmt.: 100% expended with "Go Live" achieved Aug 2014.

Phase 3 Service Mgmt.: Implementation Phase - 100% funded, 54% Expended .

Phase 3 Race to the Top: Implementation Phase - 100% funded, 33% Expended.

Schedule Status: ●

Phase 1 Provider Mgmt. - Implementation complete with "Go Live" achieved Nov 2013

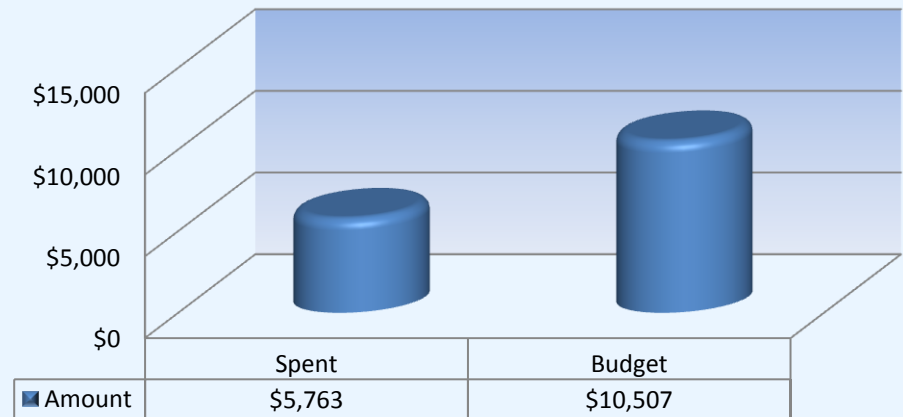
Phase 2 Client Mgmt. - Implementation complete with "Go Live" achieved Aug 2014

Phase 3: Service Mgmt. - Implementation - 54% complete. Work continues on Eligibility, Case Waiting List, Non-custodial Parent, and Provider Services.

Phase 3: Race to the Top - Implementation - 33% complete. Work continues on Juvenile Justice Roster Mgmt., Domestic Violence Discharge, Staff Mgmt., Client Services and Service Rates, Contract Tracking and Vendor Mgmt.

Projected Finish Date: 06/30/18

EPICS Project Financials (in thousands)



Risks / Issues ●

Organizational Risk: Deliverables not completed within time period

Mitigation: Regularly-scheduled meetings.

Status: No Issues.

External Risk: Funding for the project not received timely

Mitigation: Encumbering funds per state fiscal year for all contracts.

Status: FY15 contract complete. FY16 request for \$4,836.2 in process.

All identified risks have documented mitigation and contingency plans.

All issues are logged and managed by the project team. Issues are escalated if required.

DoIT EPMO Project Reports

SLO Land Information Management System (LIMS)

Project Description:

LIMS will replace the existing surface and minerals land management, leasing, and associated financial functionality of ONGARD. LIMS will integrate with ONGARD, the Agency's FileNet ECM, and ESRI GIS. LIMS will also automate the 100-year old paper Tract Books with a Digital Tract Book component, and include a back file conversion.

Overall Analysis/Trend: ↑

The project continues within scope, schedule and budget. Risk and issue logs are populated and reviewed weekly by the project team. Planning for back file conversion started. Integration planning began. EPMO continues to meet with the agency regularly and to closely monitor progress.

Phase: Implementation

Project Status: ●

Segment 1 Go-Live readiness underway: data conversion validation, GIS/LUMAS execution, ONGARD interface development, UAT script development, production cutover and training plans in review. For Seg 2: data model and conversions in progress; functional requirements document review in progress. Back file conversion activities in progress.

Budget Status: ●

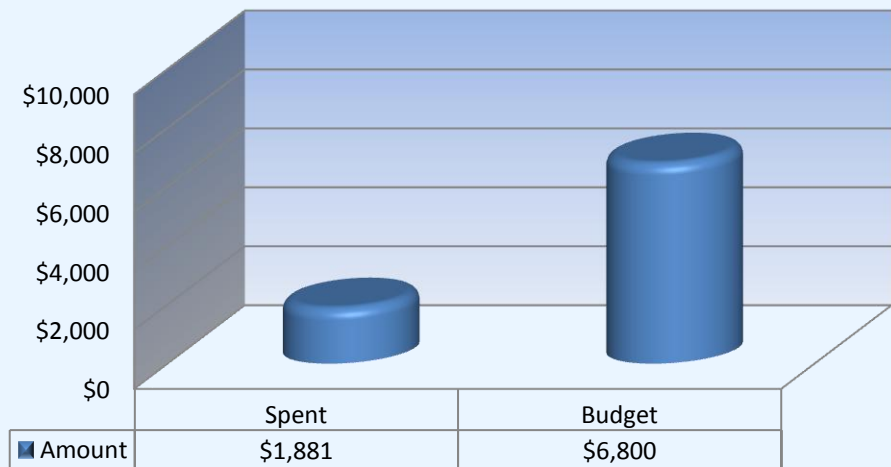
No budget issues at this time.

Schedule Status: ●

Project is on schedule.

Projected Finish Date: 1/31/2016

Land Information Management System (LIMS) (in thousands)



Risks / Issues ●

Risks are being mitigated and Agency continues to work with vendor on improving quality of deliverables. Vendor will provide software trainer resource for future segments.

Last Milestone Completed

The following is completed:

- 1) Purchase Hardware and Software
- 2) Begin Segment 1
- 3) Begin Segment 2
- 4) Develop Environment Setup

Next Milestones Scheduled

- 1) Segment 1 Data Conversion, Production/Code Review
- 2) Segment 2 Requirements

DoIT EPMO Project Reports

TRD GenTax Upgrade

Project Description:

The GenTax Upgrade Project has multiple components: 1) Upgrading GenTax V6 to V9, 2) Replacing the Refunds/Treasury Offset Program (TOP) V5 module with core Refunds/TOP V9 module, 3) Implementing a Business Credit Module, 4) Pilot-testing the migration of a standalone data warehouse programs into the consolidated GenTax Data Warehouse, 5) Improving reporting efficiency and accuracy 6) Providing a modern technology platform for the GenTax integrated tax solution, and 7) Maintaining the current functionality of TRD's Taxpayer Access Point (TAP).

Overall Analysis/Trend: ↑

Project completed on schedule and under budget.

Phase: Close-out

Project Status: ●

- The first two phases of project implementation completed on schedule in 2013. Several milestones within the third phase have also completed including development and deployment of the Business Credit Manager Module (BCM).
- A service release of BCM (Version 1.1) including field-tested improvements was implemented June 2014.

Budget Status: ●

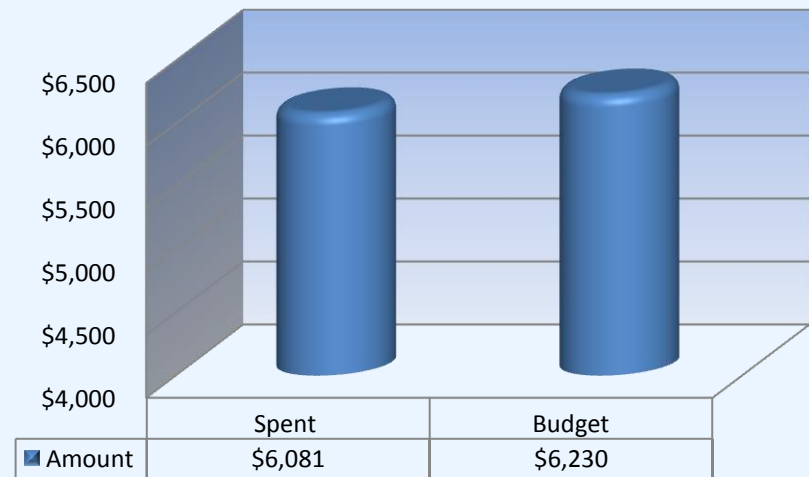
- The GenTax Upgrade Project is under budget.

Schedule Status: ●

- User testing for the service release of Business Credit Manager (BCM) was completed and the module was moved into production on 06/23/14. Project completed on schedule.

Projected Finish Date: 06/30/2014

TRD Gentax Upgrade
(in thousands)



Risks / Issues ●

Project completed on schedule and under budget.

DoIT EPMO Project Reports

HSD Medicaid Management Information System Replacement (MMISR)

Project Description:

The purpose of this project is to design, develop and implement a New Mexico Medicaid Management Information System Replacement (MMISR), replacing the existing MMIS (a.k.a. "Omnicaid"), and supporting applications.

The project started with an RFP to select a PMO to oversee and plan the replacements of the MMIS and CSES projects. The PMO will work alongside the HSD to plan and generate project requirements. A Systems Integrator via RFP will come onboard to implement the new system. All project work will follow a Medicaid Information Technology Architecture (MITA) concept, with IV&V review.

Overall Analysis/Trend: ↑

PMO contract executed on 10/01/14. Project Kick-off meeting 10/17/14.

Phase: Planning

Project Status: ●

- PMO contract executed on 10/01/14. Project Kick-off meeting 10/17/14
- The PMO will present a baseline project planning package in FY15 Q2.
- This project has been awarded Federal Financial Participation (FFP) funding at 90% by the Centers for Medicare & Medicaid Services (CMS).

Budget Status: ●

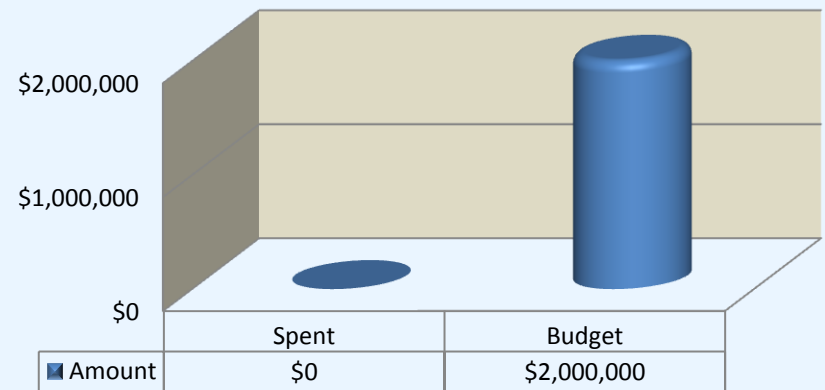
- This project is supported by Federal matching of 90% Federal Funding Participation to 10% State General Fund.
- Project funding for the SFY15 Planning Phase of this project has been certified by the PCC: \$1,800,000 funding approved by the CMS, and \$200,000 funding approved by the PCC. The remainder of the project scope will be defined and funding requested prior to the next PCC Review.
- A detailed funding plan will define the entire scope of this project, to be completed tentatively by December, 2014.

Schedule Status: ●

- Preliminary baseline project schedule to be defined during FY15 Q2 planning phase of this project.

Projected Finish Date: 12/30/2019

MMISR Project Financials (in thousands)



Risk/Issues ●

- This project will take approximately five to six years to complete, which will require extensive resources and funding, competing with other projects and daily operations. The project mitigation approach is to thoroughly and continuously define project resources early and lock them in place during their need on the project.
- Also due to the life of this project residing over numerous fiscal years, funding uncertainties may occur. Continuous project planning from the PMO will mitigate this risk by planning out project deliverables and resources by state and federal fiscal years throughout the life of this project.

DoIT EPMO Project Reports

HSD Child Support Enforcement System Replacement (CSESR)

Project Description:

The purpose of this project is to enhance or replace New Mexico's existing Child Support Enforcement System (CSES). The CSES application supports the HSD Child Support Enforcement Division (CSED) and is hosted by the NM Department of Information Technology

Overall Analysis/Trend: ↑

PMO contract executed on 10/01/14. Project Kick-off meeting 10/17/14.

Phase: Planning

Project Status: ●

- PCC Initiation for this project was approved in December 2014. PCC Planning approved certification of \$1,551,000 on May 21, 2014.
- A PMO contract based on RFP Proposals has been federally approved and is in review and routing process.
- The Planning APD was submitted 7/14/2014 and final approval was received 8/18/2014.
- PMO contract executed on 10/01/14. Project Kick-off meeting 10/17/14.

Budget Status: ●

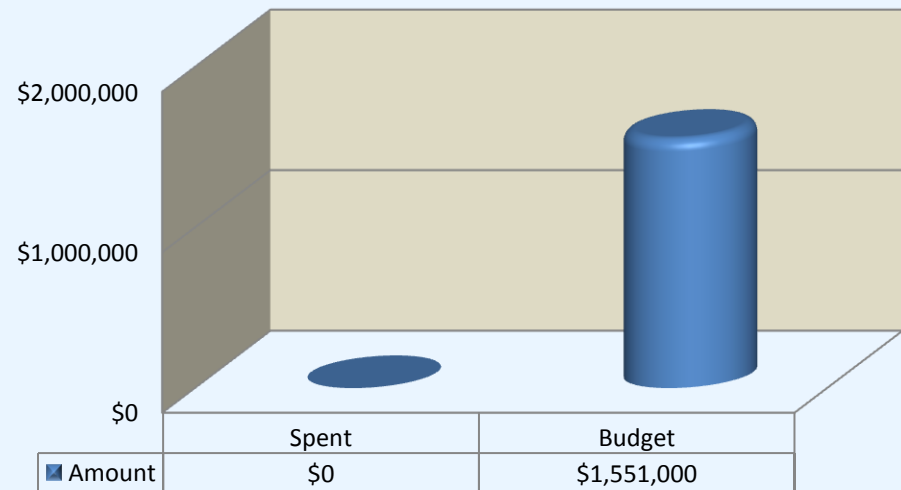
- State received SFY15 legislative and executive approval at a federal match participation rate of 66% to 34% State General Funds.
- PCC Certified \$527.3 (GF) + \$1023.7 (FF) = \$1,551.0 Total to date.
- State incentive and operating funds will cover additional SFY15 and SFY16 costs over appropriated and matched funds (\$1,551,000). SFY16 request for \$3,400,000 was submitted.

Schedule Status: ●

- The CSESR Project PCC Initiation was approved on December 18, 2013. PMO contract executed on 10/01/14. Project Kick-off meeting 10/17/14.

Projected Finish Date: 11/30/2019

CSESR Project Financials (in thousands)



Risk/Issues: ●

- **Planning Phase Funding:** Will require additional funding to complete planning phase.
Resolution: State operating budget and incentive funds will cover planning costs (over state appropriated and federal matched funds) for SFY15 and SFY16.

DoIT EPMO Project Reports

TRD ONGARD Modernization

Project Description:

The project is to modernize the Oil and Natural Gas Administration and Revenue Database (ONGARD) system. The major goals: 1) Conduct a thorough analysis to develop a comprehensive business process, and 2) Overhaul the notice printing and archiving process. 3) Data Warehouse planning. 4) LIMS support for SLO. 5) Oil and Gas Industry Outreach. 6) RFP for replacement of ONGARD. 7) ONGARD Modernization.

Overall Analysis/Trend: ↑

Project activities are within scope, schedule, and budget. RFP for Business Process Analysis is in process. DoIT management continues to work closely with project stakeholders and agencies.

Phase: Planning

Project Status: ●

- Business Process Analysis RFP was released and has been tentatively awarded, contract negotiations are close to being completed with final award being made upon signed contract. Project went to DoIT PCC In September for change in planning budget. Agencies are submitting to SPO the positions that need to be backfilled to support the BPA effort. Budget currently has ~\$1M earmarked to fund backfill positions.

Budget Status: ●

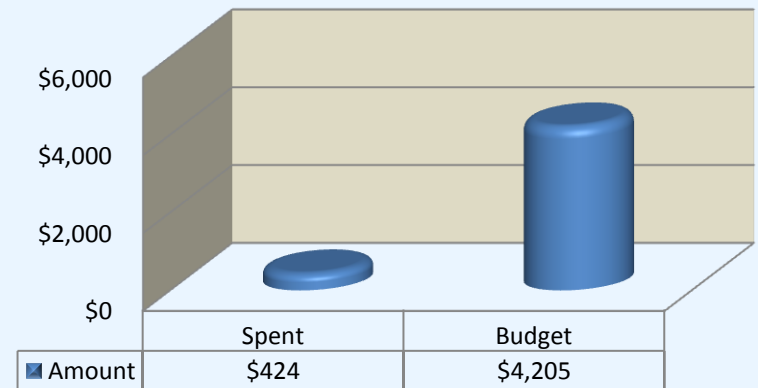
- \$6 million appropriated in Laws of 2012, Chapter 19, Section 7, Item 5 for ONGARD Modernization (including the ONGARD Mainframe Stabilization Project). C-2 request submitted for \$33 million for the project (\$11 million for FY16).

Schedule Status: ●

- Project is on schedule. Replacement of Mainframe printing services backend is complete, and currently working with end-users to transition forms to the new workflow. Support of the SLO LIMS project is also underway. For the BPA RFP, contract negotiations are almost complete. The modernization project now encompasses the total replacement of the current ONGARD system.

Project Finish Date : 01/15/2019

TRD ONGARD Financials (in thousands)



Risks / Issues ●

The current risk for the ONGARD Modernization project revolves around the availability of Tri-Agency Subject Matter Experts to participate in the Business Process Analysis project. Risk mitigation has been addressed via the allocation of project funds to facilitate contract backfill during the BPA project. The project team continues to maintain contact with retired ex-employees as possible contractors who have required skills to assist in audit support with minimal training. Agency is requesting additional funding in FY16.

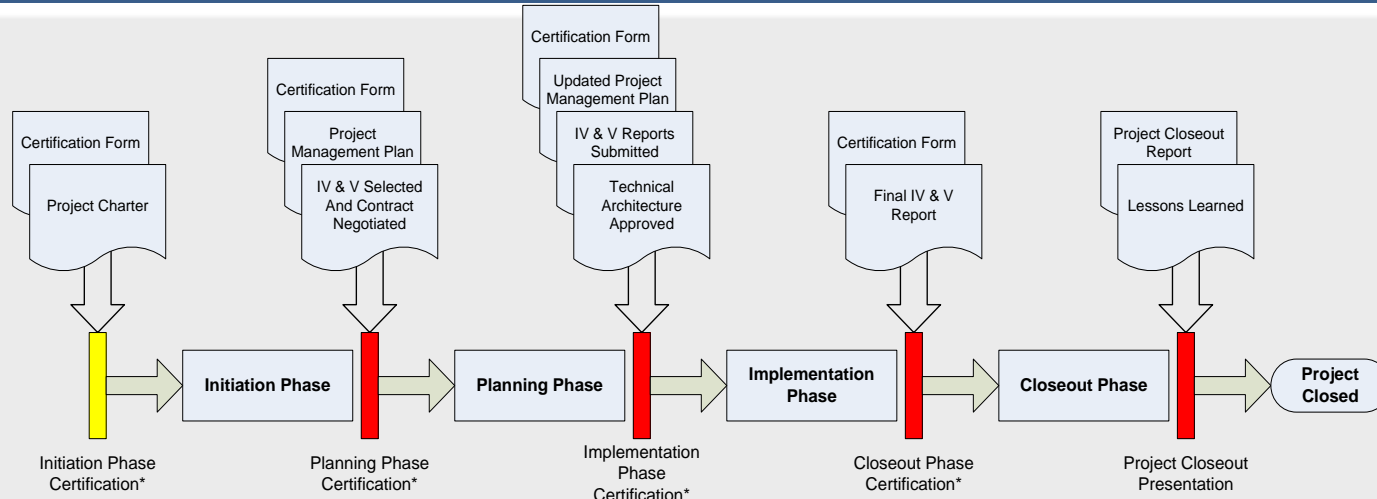
Enterprise Project Management Office (EPMO) Report to STTC 10/28/2014 Appendix

Appendices:

- FY15 Q1 Project Certifications
- FY16 Computer System Enhancement Appropriation Requests

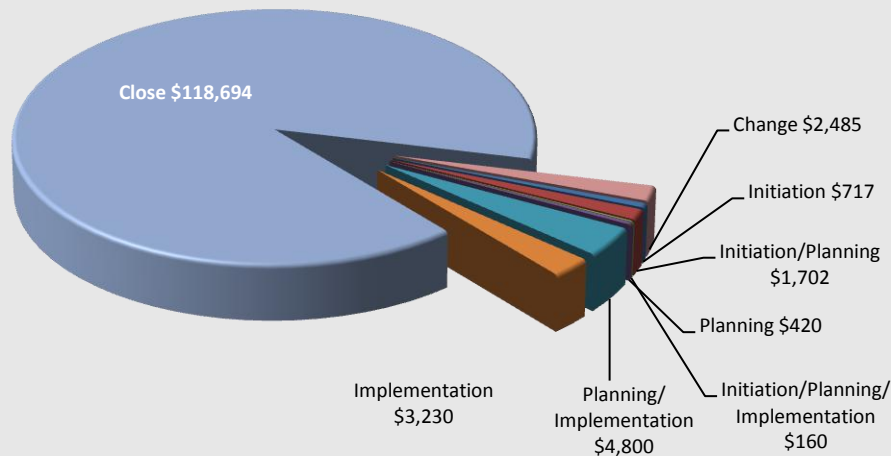
Enterprise Project Management Office (EPMO) Portfolio

Enterprise Project Certifications Fiscal Year 2015 Q1



FY15 Q1 (000's)

**Total # of Certifications 24
worth \$132,208**



Phase	Value (000's)	# of Projects
Initiation	\$717	5
Initiation/Planning	\$1,702	3
Initiation/Planning/Implementation	\$160	1
Planning	\$420	1
Planning/Implementation	\$4,800	1
Implementation	\$3,230	2
Close	\$118,694	9
Change	\$2,485	2
Total	\$132,208	24

Enterprise Project Management Office (EPMO) Portfolio Closed Projects Fiscal Year 2015 Q1

FY15 Q1 Closed Projects

- Nine projects closed with a combined budget of \$118,693,574
- 100% projects successfully accomplished business objectives
- 100% projects completed on or within budget, 78% projects completed on or within baseline schedule

FY15 Q1 Projects Completed Successfully



■ 100 % Successfully met Business Objectives

FY15 Q1 Complete within Budget

■ 100% within Budget

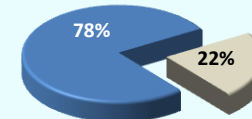


The following Projects were under Budget:

- ONGARD Stabilization
- Forms Management Solution
- SHARE Benefits Optimization
- GenTax Upgrade
- ASPEN

FY15 Q1 Completed Schedule

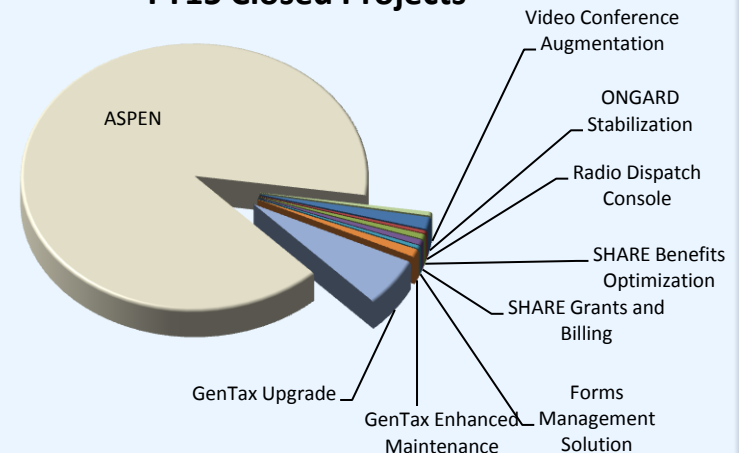
■ On Schedule ■ Schedule Delay *



- **ONGARD**: Project Closeout delays were related to invoice processing.
- **Video Conference Augmentation**: Project schedule delays were attributed to state resource availability.

Agency	Project Name	Amount
DOIT	Radio Dispatch Console	\$356,792
DOT	Forms Management Solution	\$380,803
HSD	Video Conference Augmentation	\$499,838
GSD	SHARE Benefits Optimization	\$634,915
DPS	SHARE Grants and Billing	\$645,000
TRD	GenTax Enhanced Maintenance	\$1,000,000
TRD	ONGARD Stabilization	\$1,508,951
TRD	GenTax Upgrade	\$6,081,072
HSD	ASPEN	\$107,586,203
Total		\$118,693,574

FY15 Closed Projects



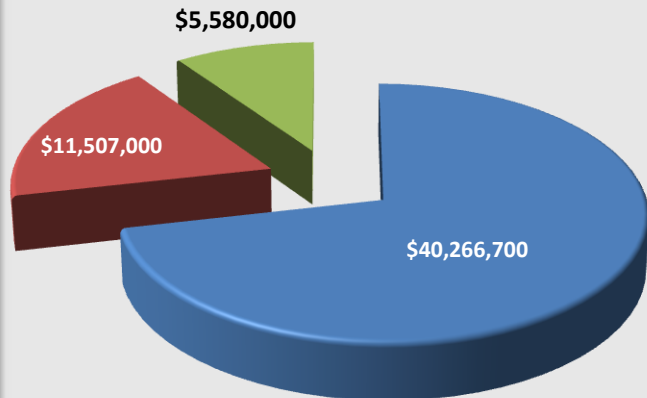
Enterprise Project Management Office (EPMO) Portfolio

FY16 Agency Requests for Computer System Enhancement Fund (C2)

FY16 Total C2 Requests

■ General Funds ■ Other State Funds ■ Federal Funds

Total Funds
\$57,353,700

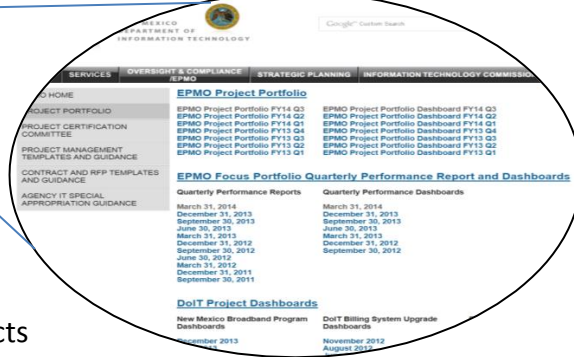


Agency	Name	GF	OSF	FF	Total Funds
AOC	Judicial Enterprise Cyber-Security	\$295,000			\$295,000
AOC	Jury Management Application	\$780,000			\$780,000
AOC	RCS	\$220,000			\$220,000
TRD	Motor Vehicle Modernization (Tapestry)	\$5,171,500	\$3,690,000		\$8,861,500
TRD	ONGARD Modernization	\$7,333,000	\$3,667,000		\$11,000,000
DFA	Redevelopment of Budget Systems	\$250,000			\$250,000
DFA	Capital Planning and Project Management	\$2,271,000			\$2,271,000
DFA	LGD Budget and Finance Database	\$250,000			\$250,000
GSD	SHARE Account Receivable and Fixed Assets	\$720,000			\$720,000
GSD	SHARE Strategic Sourcing		\$750,000		\$750,000
SOS	IRIS Phase 3	\$1,400,000			\$1,400,000
SPO	Digitization and Modernization	\$2,070,000			\$2,070,000
RLD	CID Permitting and Inspections	\$1,400,000			\$1,400,000
OSE	Water Rights Business Management System	\$800,000			\$800,000
OSE	LAP Business Applications and Modernization	\$500,000			\$500,000
HSD	CSSES Replacement		\$3,400,000		\$3,400,000
HSD	MMIS	\$620,000		\$5,580,000	\$6,200,000
ENV	Architecture Modernization	\$350,000			\$350,000
CYFD	EPICS Phase 4 - FACTS Juvenile Justice	\$4,836,200			\$4,836,200
NMCD	INMCD Offender Management System	\$8,500,000			\$8,500,000
DPS	Records Management System (RMS)	\$2,500,000			\$2,500,000
Total (21)		\$40,266,700	\$11,507,000	\$5,580,000	\$57,353,700

Enterprise Project Management Office (EPMO) Online

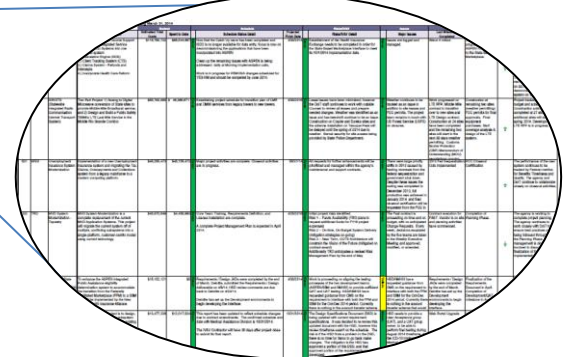
EPMO Home

<http://www.doit.state.nm.us/oversight.html>



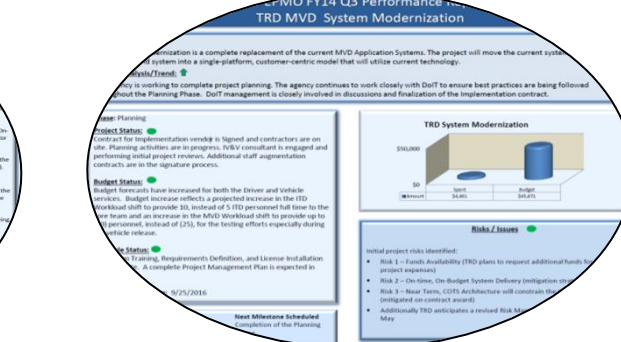
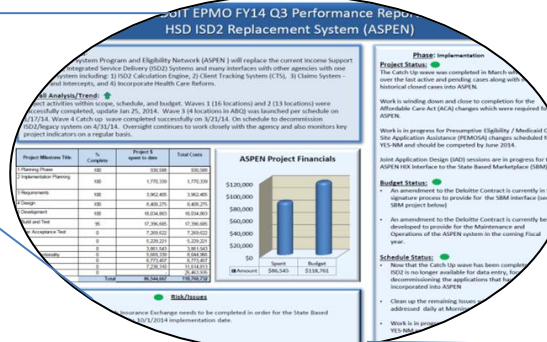
EPMO Focus Portfolio (Top Ten)

http://www.doit.state.nm.us/docs/pocd_portfolio



EPMO Top 10 Projects Quarterly Reports

http://www.doit.state.nm.us/docs/pocd_portfolio



Project Certifications

<http://www.doit.state.nm.us/pcc/index.html>

Project Name	Certification Detail	Certification Status
Remediation Phase II	Initiation	Certification Form Presentation Project Charter
Radio Dispatch Console	Change	Certification Form Presentation Project Charter
PS - NM Fleet Global Positioning System Project	Initiation/Planning	Certification Form Presentation Project Charter
PSI - Paperless Web-Based Environment	Planning/Implementation	Certification Form Presentation Project Charter
HSD - ASPEN - State Based Marketplace (SBM)	Implementation	Certification Form Presentation Project Charter
HSD - HSD CSER Replacement (CSER)	Planning	Certification Form Presentation Project Charter
HSD - MMIS Replacement Project (MMISR)	Planning	Certification Form Presentation Project Charter
PS - New Mexico Statewide Immunization Information System Hosting, Maintenance and Support (NHSIS)	Planning	Certification Form Presentation Project Charter
Unemployment Insurance Tax System (UIT)	Close	Certification Form Presentation Project Charter
Treasury Offset Program	Close	Certification Form Presentation Project Charter

EPMO Project Portfolio

http://www.doit.state.nm.us/docs/pocd_portfolio

Project Name	Brief Project Description	Project Status
GenTax Upgrade	The GenTax Upgrade Project is comprised of the following: 1. Upgrading GenTax V8 to V9; 2. Replacing Refunds/V9 module with core Refunds/Treasury Offset Program (TOP) V9 module; 3. Providing Taxation and Revenue Department (TRD) with a Business Credit Module; 4. Providing a standalone version of the data warehouse program into the GenTax Data Warehouse; 5. Improving reporting efficiency & accuracy; 6. Provide a modern technology platform for the GenTax integrated tax solution; 7. Maximize the current functionality of TRD's version of Taxpayer Access Point (TAP).	\$40,000
TRD System Modernization	TRD System Modernization Project is to procure and implement an integrated Driver and Vehicle system inclusive of the 700 requirements elaborated in RFP #20-333-12-1243.	\$40,000
CHSAR - CHSAR System Modernization	The project to modernize the CHSAR and Natural Gas Administration and Revenue Database (CHSAR) software system. The major goals: 1) Conduct a thorough analysis to develop a comprehensive business process; and 2) Overhaul the existing printing and archiving process; 3. Data Warehouse planning.	\$1,710
CHSAR - CHSAR System Modernization	CHSAR and Natural Gas Administration and Revenue Database (CHSAR) Software System (CHSAR) includes: 1. Development of CHSAR test and use cases and 2. Individual individual efforts such as REXX elimination, tested development, reduction of data corrections, and COBOL code maintenance.	\$1,710
GenTax Enhanced Maintenance	The New Mexico Taxation and Revenue Department is requesting to increase the maintenance and support contract for the GenTax system to \$2,250 per year. This is an increase of \$1,000 over the current budget.	\$1,000
CHSAR - CHSAR System Modernization	CHSAR and Natural Gas Administration and Revenue Database (CHSAR) Software System (CHSAR) includes: 1. Development of CHSAR test and use cases and 2. Individual individual efforts such as REXX elimination, tested development, reduction of data corrections, and COBOL code maintenance.	\$1,000
CHSAR - CHSAR System Modernization	CHSAR and Natural Gas Administration and Revenue Database (CHSAR) Software System (CHSAR) includes: 1. Development of CHSAR test and use cases and 2. Individual individual efforts such as REXX elimination, tested development, reduction of data corrections, and COBOL code maintenance.	\$1,000
CHSAR - CHSAR System Modernization	CHSAR and Natural Gas Administration and Revenue Database (CHSAR) Software System (CHSAR) includes: 1. Development of CHSAR test and use cases and 2. Individual individual efforts such as REXX elimination, tested development, reduction of data corrections, and COBOL code maintenance.	\$1,000
CHSAR - CHSAR System Modernization	CHSAR and Natural Gas Administration and Revenue Database (CHSAR) Software System (CHSAR) includes: 1. Development of CHSAR test and use cases and 2. Individual individual efforts such as REXX elimination, tested development, reduction of data corrections, and COBOL code maintenance.	\$1,000
CHSAR - CHSAR System Modernization	CHSAR and Natural Gas Administration and Revenue Database (CHSAR) Software System (CHSAR) includes: 1. Development of CHSAR test and use cases and 2. Individual individual efforts such as REXX elimination, tested development, reduction of data corrections, and COBOL code maintenance.	\$1,000